

STRIKING ADDRESS OF CHAS. FRANCIS ADAMS ON LEE

(Continued from Fourth Page.)

the soil of his native State, or leading his army into the enemy's country, he was humane, self-restrained and strictly observant of the most advanced rules of civilized warfare. He respected the non-combatant; nor did he permit the wanton destruction of private property. This famous Chambersburg order was a model which any invading general would do well to make his own; and I repeat now what I have heretofore had occasion to say: "If there is a hostile force of an equal size ever advanced into an enemy's country, or fell back from it in retreat, leaving behind less cause of hate and bitterness than did the Army of Northern Virginia in that memorable campaign which culminated at Gettysburg."

And yet that Gettysburg campaign is an episode in Lee's military career which I am loth wholly to pass over; for the views I entertain of it are not in all respects those generally held. So far as a general plan of campaign, and the movement which culminated in the battle of Gettysburg, were concerned, in war, he it always and ever remembered, a leader must take some chances, and mistakes will occur; but the mistakes are rarely, if ever, all on one side.

They tend to counterbalance each other; and commanders and commandments being at all equal, not unreasonably it is the balance of misconceptions, shortcomings, miscarriages, and the generally unforeseen and unforeseeable, which tips the scale to victory or defeat. I have said that I proposed to avoid comparisons; at best such are invidious, and, under present circumstances, might from me be considered as doubtful in matter of taste. I think, however, some things too obvious to admit of denial; or, consequently, to suggest comparison. About every crisp military aphorism is as matter of course attributed to Napoleon; and so Napoleon is alleged first to have remarked that—"war, men are not a man in every thing." And, as formerly a soldier of the Army of the Potomac, I now stand appalled at the risk I unconsciously ran anterior to July, 1863, when confronting the Army of Northern Virginia, commanded as it then was by Lee. The situation was in fact as bad with us in the Army of the Potomac as it was with the Confederates in the Southwest. The unfortunate Pemberton was simply not in the same class as Grant and Sherman at Vicksburg. The result of the campaign followed accordingly. So, in Virginia, Lee and Jackson made an extraordinary, a most exceptional combination.

The outclassed McClellan and Burnside and Hooker; outclassed them sometimes terribly, sometimes ludicrously, always hopelessly; and results in that case also followed accordingly. That we were not utterly destroyed constitutes a flat and final refusal of the truth of Napoleon's aphorism. If we did not, it was because of the superior leadership of Lee and Jackson. In this respect, our opponents did. Let me quote the words of one of them: "There was, however, one point of great interest in the rapid succession of the Federal commanders, and that was our amazement at an army could maintain even so much as an order of march, and the strain of those successive appointments and removals of its commanding general. And to-day (1893) I, for one, regard the fact that it did preserve its cohesion and its fighting power under, and in spite of, such experiences, as furnishing impressive demonstration of the power of the Federal Army of the Potomac."

Action at Gettysburg

Is Fully Justified.

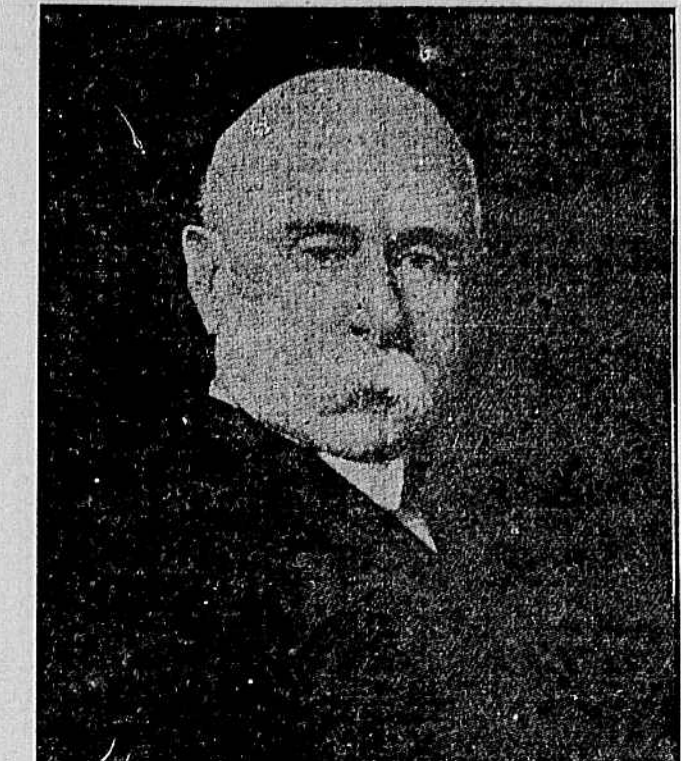
But, while Lee on any fair weighing of chances stands, in my judgment, more than justified, both in his conception of the Gettysburg campaign and in every material strategic move made in it, he none the less fundamentally misconceived the situation, with consequences which should have been fatal both to him and to his command. Frederick did the same at Gettysburg. Napoleon at Waterloo did the same. Lee had at that time supreme confidence in his command; and he had grounds for it. As he himself then wrote: "There never were such men in an army before. They will go anywhere and do anything, if properly led." And, for myself, I do not think the estimate thus expressed was too high. Speaking deliberately, having faced some portions of the Army of Northern Virginia at the time, and having since reflected much on the occurrences of that momentous period, I do not believe that any more formidable or better organized and more powerful force could have been placed at the head of the Army of Northern Virginia at the time, and having since reflected much on the occurrences of that momentous period, I do not believe that any more formidable or better organized and more powerful force could have been placed at the head of the Army of Northern Virginia at the time.

It was essentially an army of fighters, men who, individually or in the mass, could be depended on for any feat of arms in the power of mere man. Lee had a right to feel that he had a chance at no danger. This Lee from experience knew. He had tested them; they had full confidence in him. He also thought he knew his opponent; and here, too, his recent experience justified him.

The disaster which had befallen the Confederates in the Southwest in the spring and early summer of 1863 had to find compensation in the East. The exigencies of warfare necessitated it. Some risk must be incurred. So Lee determined to strike at his opponent's heart. He had what he believed to be the better weapon; and he had reason for considering himself incomparably the superior swordsman. He was; of that he had at Chambersville testified himself and the world. Then came the rapid, aggressive move; and the long, desperately contested struggle at Gettysburg, culminating in that historic charge of Pickett's Virginia division. Paradoxical as it may seem, in view of the result, that charge was what saved Lee.

Those who made the charge did not accomplish the impossible; but towards it they did all that mortal men could do. But it is urged that Lee should have recognized the impossibility when faced by the superior numbers and more directed brave men to lay down their lives in the vain effort to do it. That is true; and as Lee is said to have once remarked in another connection, "Even as poor a soldier as I am can generally discover the mistake after it is all over." After Gettysburg was over, like Frederick at Kunsdorf and Napoleon at Waterloo, Lee doubtless discovered his mistake. It was a very simple one: He undervalued his opponent.

The temper of his own weapon he knew; he made no mistake there. His mistake lay in his estimate of his antagonist; but that estimate again was based on his own recent experience, though on other grounds. It is a dangerous error in aggressive warfare to undervalue one's opponent; but again I am warned to be brief. On this topic, did time permit, I should have much more to say. As it is, I hurry on, leaving those interested to consult the printed page. Narrowly escaping destruction at Gettysburg, my next contention is that Lee and the Army of Northern Virginia never sustained defeat. Plainly it is true, succumbing to exhaustion, to the end they were not overthrown in fight. And here I approach a large topic, but one closely interwoven with Lee's military career; in fact, as I see it, the explanation of what finally occurred. When the war was at its height, the collapse of the Army of Northern Virginia, and the consequent downfall of the Confederacy, the literature of the War of Secession now contributes a library in



CHARLES FRANCIS ADAMS. Distinguished publisher, and one of the first Northern men to speak to Southern audiences on R. E. Lee.

Itself. Especially is this true of it in its military aspect. The shelves are crowded with memoirs and biographies of its generals, the stories of its campaigns, the records and achievements of its armies, its army corps, and its regiments. Yet I make bold to say that no well and philosophically considered narrative of the struggle has yet appeared; nor has there been any comprehensive explanation been given of its extraordinary and unanticipated outcome. Let me briefly set it forth as I see it; only by so doing can I explain what I mean.

South's Position at

Beginning of the War.

Tersely put, dealing only with outlines, the Southern community in 1861 precipitated a conflict on the slavery issue, in implicit reliance on its own warlike capacity and resources, the extent of which it did not fully realize. The situation was in fact as bad with us in the Army of the Potomac as it was with the Confederates in the Southwest. The unfortunate Pemberton was simply not in the same class as Grant and Sherman at Vicksburg. The result of the campaign followed accordingly. So, in Virginia, Lee and Jackson made an extraordinary, a most exceptional combination.

As Lee, however, fully realized, it was only a question of time. The working of the air pump was beyond his sphere either of influence or operations. Nothing could stop it.

As early as the close of 1862 Lee wrote of his men: "Thousands are barefooted, a greater number partially shod, and nearly all without overcoats, blankets or warm clothing." And later, in the dead of winter, referring to the elementary necessities of any successful warfare, he said: "The supply, by running the blockade, has become so precarious that I think we should turn our attention to our own resources." As a further dependence upon those from abroad can result in nothing but increase of suffering and want." The conclusion here drawn, while necessary, was extremely suggestive: "Our own resources!" The Confederacy had always prided itself on being a purely agricultural community. With institutions patriarchal in character, it had looked upon the people of the North as its agents and factors, and those of Europe as its skilled workmen and artisans; and now that community, shut up within its own limits under conditions of warfare active and severe, had only itself to rely upon for a supply of everything its defenders needed, from munitions to shoes, from blankets to medicines, and even soap. Viewed in a half century's perspective, the situation was simply and manifestly impossible of continuance. If there could be but one outcome; and when at last, on the 16th of January, 1865, the telegraph announced the fall of Fort Fisher, the Confederacy felt itself hermetically sealed. Wilmington, its last breathing hole, was closed. Still, not the less for that, the air pump kept on in its deadly, silent work.

Lee and His Men Stood Every Test of Adversity.

Three months later the long-delayed inevitable occurred. The collapse came. That under such conditions it should have been so long in coming is now the only legitimate cause of surprise. That adversity is the test of man is a commonplace; that Lee and his Army of Northern Virginia were during the long, dragging winter of 1864-5 most direfully subjected to that test need not here be said, any more than it is useful to say that they bore the test manfully. But the handwriting was on the wall; the men were taxed beyond the limits of human endurance. And Lee knew it. "Yesterday, the most inclement day of the winter," he reported on February 8, 1865, the right wing of his army "had to be routed in line of battle, having been in the same condition the two previous days and nights." Under these circumstances, heightened by as-

Two Decisive Defeats

of the Confederacy.

Thus the two decisive defeats of the Confederacy, those which really brought about its downfall and completed Lee's defeat, were not in the field, but in the air. Lee was not in the field at all; they were sustained, the one, almost by default, the other, almost by default, in the air. The other, more came to grief. As usual, it was the unexpected which occurred.

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stimulated by a moral impulse over which they could exert no control. The great and loudly trumpeted cotton campaign of the Confederacy was its most signal failure; and that failure was decisive of the war.

Foreign intervention being thus withheld, and the control of the sea by the Union made absolute, the blockade was gradually perfected. The fatal process then went steadily on. Armies might be re-created in the field; the working of the air pump could not be stopped; and day and night, season after season, the air pump worked. So the atmosphere of the Confederacy became more and more attenuated, respiration sensibly harder. At last, in the month of April, 1865, the air-hole on air-hole was closed. First New Orleans fell; then Vicksburg, and the Mississippi flowed free; next Sherman, securely counting on the control of the sea as a base of new operations on land, penetrated the vitals of the Confederacy; then, relying still on maritime co-operation, he pursued his almost unopposed way through the Carolinas; while Grant, with his base secure upon the James and Fortress Monroe, besieged Richmond. Lee with his Army of Northern Virginia calmly but watchfully and resolutely confronted him. The Confederate lines were long and thin, guarded by poorly clad and half-fed men. But, veterans, they held their assailants firmly at bay.

In the closing month of the Civil War, both Lee and Davis knew perfectly well that they could not arm, nor feed, nor clothe, nor transport the forces already in the field; they were themselves without money, and the soldiers most inadequately supplied with arms, clothing, commissariat or medical supplies, commissariat and ammunition. Notoriously, those then on the muster-rolls were going home, or deserting to the enemy, as the one alternative to death from privation, hunger and cold. If, then, a million, or even only a poor few thousand, fresh recruits had in answer to the summons swarmed to the lines around Richmond, how would it have bettered the situation? An organized army is a mighty consumer of food and material; and food and material must be supplied by the sea, or by the sun and sea. And the organized resources of the Confederacy were exhausted; its granaries—Georgia and the Valley of the Shenandoah—were notorious for dearth and desolation. Its lines of communication and supply were cut, or in the hands of the invader.

Realizing this, when the time was ripe, Lee rose to the full height of the great occasion. The value of character made itself felt. The service Lee now rendered to the common country, of which he was the last and best hope, was that he held his place, whether of the North or South, has not, I think, been always appreciated; and to overstate it would be difficult. Again to put on record my estimate of it brings me here to-day.

The lead that day given by Lee proved decisive. The cause to be pursued by his fellows with arms in their hands. At first, and for a brief space, there was in the Confederate councils much diversity of opinion as to what should or could be done. Calmness, dignified presence of overwhelming disaster, the voice of Jefferson Davis was that of Milton's "scepter'd king": "My sentence is for open war!" Lee was not there; none the less, Lee, absent, prevailed over Davis. The sober second thought satisfied all and the most extreme that what he had done they best might do. Thus the die was cast. And now, forty years and more after the event, it is appalling to reflect what in all human probability would have resulted had the choice then been other than it was—had Lee's personality and character not intervened.

The struggle had lasted four full years; the assassination of Lincoln was as oil on the Union fire. With a million men, injured to war, on the national muster rolls, men impatient for further resistance, accustomed to license and now educated up to a belief that war was Hell, and that the best way to bring it to a close was to intensify Hell—with such a force as this to reckon with, made more reckless in brutality by the assassin's senseless shot, the Confederacy need have looked for no consideration, no mercy.

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They talked, for instance, of recruits and of a levy in mass, and when, the morning of the 4th of April, 1865, the arms of the Confederacy were laid down, Lee, after the 10th of April, 1865, held his last war conference at Greensboro, he was still confident he would in a few days have another army in the field, and that he could express his faith that "we can whip the enemy yet, if our people will turn out." I have often pondered over what Davis had in mind when he ventured this optimistic statement. Both were soldiers; and, besides being great in his profession, Lee was more familiar than any other man alive with actual conditions then existing in the Confederate camps. Both Davis and Lee, therefore, must have known that, in those final stages of the conflict, if the stamp of a foot upon the ground would have brought a million men into the field, the Army of Northern Virginia would thereby have been in no wise strengthened; on the contrary, what was already bad would have been made much worse. For, to be effective in warfare, men must be fed and clothed and armed, and organized in commands; they must have rations as well as ammunition, commissariat and quartermaster trains, artillery horses and forage.

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They talked, for instance, of recruits and of a levy in mass, and when, the morning of the 4th of April, 1865, the arms of the Confederacy were laid down, Lee, after the 10th of April, 1865, held his last war conference at Greensboro, he was still confident he would in a few days have another army in the field, and that he could express his faith that "we can whip the enemy yet, if our people will turn out." I have often pondered over what Davis had in mind when he ventured this optimistic statement. Both were soldiers; and, besides being great in his profession, Lee was more familiar than any other man alive with actual conditions then existing in the Confederate camps. Both Davis and Lee, therefore, must have known that, in those final stages of the conflict, if the stamp of a foot upon the ground would have brought a million men into the field, the Army of Northern Virginia would thereby have been in no wise strengthened; on the contrary, what was already bad would have been made much worse. For, to be effective in warfare, men must be fed and clothed and armed, and organized in commands; they must have rations as well as ammunition, commissariat and quartermaster trains, artillery horses and forage.

In the closing month of the Civil War, both Lee and Davis knew perfectly well that they could not arm, nor feed, nor clothe, nor transport the forces already in the field; they were themselves without money, and the soldiers most inadequately supplied with arms, clothing, commissariat or medical supplies, commissariat and ammunition. Notoriously, those then on the muster-rolls were going home, or deserting to the enemy, as the one alternative to death from privation, hunger and cold. If, then, a million, or even only a poor few thousand, fresh recruits had in answer to the summons swarmed to the lines around Richmond, how would it have bettered the situation? An organized army is a mighty consumer of food and material; and food and material must be supplied by the sea, or by the sun and sea. And the organized resources of the Confederacy were exhausted; its granaries—Georgia and the Valley of the Shenandoah—were notorious for dearth and desolation. Its lines of communication and supply were cut, or in the hands of the invader.

Realizing this, when the time was ripe, Lee rose to the full height of the great occasion. The value of character made itself felt. The service Lee now rendered to the common country, of which he was the last and best hope, was that he held his place, whether of the North or South, has not, I think, been always appreciated; and to overstate it would be difficult. Again to put on record my estimate of it brings me here to-day.

The lead that day given by Lee proved decisive. The cause to be pursued by his fellows with arms in their hands. At first, and for a brief space, there was in the Confederate councils much diversity of opinion as to what should or could be done. Calmness, dignified presence of overwhelming disaster, the voice of Jefferson Davis was that of Milton's "scepter'd king": "My sentence is for open war!" Lee was not there; none the less, Lee, absent, prevailed over Davis. The sober second thought satisfied all and the most extreme that what he had done they best might do. Thus the die was cast. And now, forty years and more after the event, it is appalling to reflect what in all human probability would have resulted had the choice then been other than it was—had Lee's personality and character not intervened.

The struggle had lasted four full years; the assassination of Lincoln was as oil on the Union fire. With a million men, injured to war, on the national muster rolls, men impatient for further resistance, accustomed to license and now educated up to a belief that war was Hell, and that the best way to bring it to a close was to intensify Hell—with such a force as this to reckon with, made more reckless in brutality by the assassin's senseless shot, the Confederacy need have looked for no consideration, no mercy.

Visited by the bosom of destruction,

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